

THE CANADIAN INSTITUTE OF PLANNERS' ANNUAL REPORT



CANADIAN INSTITUTE  
OF PLANNERS

INSTITUT CANADIEN  
DES URBANISTES

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# Celebrating Our Volunteers



## CIP BOARD OF DIRECTORS (2016-2017)

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Shelagh Graham MCIP, RPP  
George McKibbon MCIP, RPP  
Isabelle Ouellette  
Vicky Reaney MCIP, RPP  
Inge Roosendaal MCIP, RPP  
Brandon Sloan MCIP, RPP  
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### Indigenous Community Planning Committee

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Karin Kronstal MCIP, RPP  
Leanne Martinson  
Gillian McKee MCIP, RPP  
Lyana Patrick  
Patricia Radburn MCIP, RPP  
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Sabeen bin Zayya  
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Stuart Hamre  
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Lilian Chau MCIP, RPP  
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Tatsuyuki Setta MCIP, RPP  
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Scott Taylor MCIP, RPP

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Edith Gingras MCIP, RPP  
Karen Hemmingson MCIP, RPP  
Mark Koch MCIP, RPP  
Ruibin Li  
Shailesh Makwana MCIP, RPP

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David McKay MCIP, RPP  
Kennedy Self

## CONFERENCE COMMITTEES

### CIP/APPI Building Resilience 2017 Conference

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Kalen Anderson RPP, MCIP  
Mary Axworthy RPP, MCIP  
Dora Bundgaard  
Jeff Chase RPP, MCIP  
David Couroux RPP, MCIP  
Heather Domzal  
Jeff Greene RPP, MCIP  
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Kim Haskell RPP, MCIP  
Robyn Jamieson RPP, MCIP  
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Kate van Fraassen RPP, MCIP  
Ezra Wasser  
Gary Willson RPP, MCIP  
Roy Wright RPP, MCIP

## DID YOU KNOW?

In 2017, CIP had 168 job postings from employers across Canada.

Conference Student Volunteers

Jihad Bitar RPP, MCIP – Volunteer Coordinator  
Rylan Graham RPP, MCIP – Volunteer Coordinator  
Patrick Aouad  
Julia Asselin  
Zoe Basrak  
Sabeen bin Zayyad  
Tychon Carter-Newman  
Simon Cheng  
Bronwyn Culham  
Jenna Dutton  
Kary Fell  
Mariam Hussain  
Azan Jamal  
Titus Lee  
Kayla McCarthy  
Nadya Mrochkovskaia  
Lauren Phillie  
Allison Rosland  
Claire Tchhailo  
Aaron Thibeault  
Anthony Wood

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Chris Leach FCIP, RPP – Co-Chair  
Donovan Toews MCIP, RPP – Co-Chair  
Tom Janzen MCIP, RPP  
Kristy LeBaron MCIP, RPP  
Ariel Lupu MCIP, RPP  
Scott McCullough  
Jeff Palmer MCIP, RPP  
Becky Raddatz MCIP, RPP  
Jennifer Rogers MCIP, RPP  
Brendan Salakoh MCIP, RPP  
Ryan Segal  
Conor Smith  
Jason Syvixay

2019 Conference Committee

Kenneth Melanson RPP, MCIP – Co-Chair  
Pamela Sweet FCIP – Co-Chair

Dayna Edwards MCIP, RPP  
Daniel Hahn  
Christopher Hutton MCIP, RPP  
Tatenda Kwedza RPP, MCIP

RECOGNITION & AWARDS JURORS

Awards for Planning Excellence Jury

Roy Wright RPP, MCIP – Chair  
Jamie Burke MCIP, RPP  
Luc G  n  reux MCIP, OUQ  
Katherine Grechuta MCIP, RPP  
Kimberley Harrison MCIP, RPP  
David Marsh MCIP, RPP, AICP, LEED-AP  
Beverly Suderman MCIP, RPP  
Stephen Willis MCIP, RPP

Fellows Selection Committee

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Serge Filion FICU, OUQ (Ret.)  
Stephen Jewczyk FCIP  
Robert Lehman FCIP, RPP  
Linda McFadyen FCIP  
Laurent Mougeot MCIP, RPP  
Armin Preiksaitis RPP, FCIP  
Karen Russell FCIP, RPP  
Catharine Saunders MCIP, RPP

Plan Canada Awards Jury

Audrey Alemao MCIP, RPP  
Dolores Altin MCIP, RPP  
Stephanie Chai  
Nick Kazilis MCIP, RPP  
Deborah Lightman MCIP, RPP

Great Places in Canada Jury

Jessika Brosseau, MCIP, OUQ  
Doug Daniels, MCIP, RPP  
Chrystal Fuller, MCIP, LPP  
Ann Kjerulf MCIP, RPP  
Jaspal Marwah MCIP, RPP

Benjamin Petch RPP, MCIP  
Janet Porter MCIP, RPP

CIP / ICU Planning Student Trust Fund Scholarships Jury

Glenn Tunnock MCIP, RPP – Chair  
Penny Henneberry MCIP, LPP  
John Kazilis MCIP, RPP  
Shawn Parry  
Aideen Ratteray Pryse MCIP  
M  lodie Simard RPP, MCIP

College of Fellows Travel Scholarship Jury

Bruce Duncan RPP, FCIP – Chair  
Anne McIlroy FCIP, RPP  
Eric C. Vance FCMC, FCIP, RPP  
Ian Wight PhD, FCIP

EXTERNAL STAKEHOLDERS AND PARTNERSHIPS

CIP/ICU Planning Student Trust Fund Board of Directors (2016-2017)

Stephen Jewczyk FCIP – President  
Neil Connelly MCIP, RPP – Vice-President  
Alex Taylor MCIP, RPP – Treasurer  
David McKay MCIP, RPP – Secretary  
Blaire Chisholm MCIP, RPP  
Derek Coleman MCIP, RPP  
Amanda Grochowich MCIP, RPP  
Glenn Tunnock MCIP, RPP

Professional Standards Board (PSB)

John Jarvie MCIP, RPP – Chair  
Gary Buchanan RPP, MCIP  
Andr   Daigle MCIP, RPP (CIP Representative)  
Diana Hawryluk MCIP, RPP  
Christopher Leach MCIP  
Finlay Sinclair MCIP, RPP  
Bruce Singbush RPP, MCIP

Professional Standards Committee (PSC)

Elaine Mitchell MCIP – Chair  
Eric MacDougall MCIP, RPP  
Erin McCleery MCIP, RPP  
Kerry Pateman MCIP, RPP  
Scott Pragnell RPP, MCIP  
Karen Russell FCIP, RPP (CIP Representative)  
Christopher Tyrrell MCIP, RPP

Municipal Asset Advisory Group

Mary Bishop FCIP  
Christine Callihoo RPP, MCIP  
Kenneth Forrest MCIP, RPP  
Jeff Lehman Mayor, City of Barrie  
Mark Seasons PhD, FCIP, RPP

Commonwealth Association of Planners

Kristin Agnello RPP, MCIP

Central Experimental Farm Advisory Council

Karen Sander MCIP, RPP

CIP 2017 Office Team

Beth McMahon, Executive Director & CEO  
Michelle Brynkus, Manager, Communications  
Val  rie Broadfoot, Coordinator, Governance and Committee  
Martia Cicalo, Manager, Resources  
Sherri Clair, Manager, Conference and Member Services  
Alexie Cossette, Coordinator, Conference & Events  
Melissa Gosselin, Coordinator, Member Services  
Sharon James, Administrative Assistant  
Sheena Jardine-Olade, Communications Specialist  
Marisa Lingard, Manager, Conference and Member Services (on parental leave)  
Meaghan Murphy, Coordinator, Communications  
Anissia Nasr, Manager, Partnerships and Outreach

# President’s Message

The Canadian Institute of Planners had a very productive year in 2017, with a continued focus on positive organizational renewal, implementing our new Strategic Plan, and creating value for our membership.

A key change was successfully made to the Institute’s bylaws, which enabled more of a “big tent” approach to membership. These changes included a new subscriber option to welcome our professional and public allies. It also allowed our International Members more flexibility for membership maintenance, while practicing outside of Canada.

During 2017, CIP developed and implemented a new committee structure that better aligns with the new Strategic Plan. CIP retained the Climate Change (CC), Healthy Communities (HCC), and Indigenous Community Planning (ICPC) committees while creating several new committees—International, New Urban Agenda, Membership (as well as a Student Affairs Subcommittee). Committees are now oriented more on research, policy, and professional development, with a focus on advocacy and outreach. We are thankful for the patience of the existing committee members, as we went through this renewal process, and we are proud to offer many additional volunteer opportunities for the membership.

With a significant focus on creating value for our Members, we added new membership benefits. We updated our professional liability insurance program for 2018, to provide better coverage at a lower cost, and launched a new consumer discount program called Perkopolis. Specifically, for our student members, we created a Student Event Sponsorship Fund, recognizing the need to invest in the future of planning.

Several project grant applications were made in 2017, resulting in the successful Asset Management project with the Federation of Canadian Municipalities. Others proposals are still pending, but we are optimistic that 2018 will bring new partnerships and learning opportunities for our members.

In alignment with our Strategic Plan and our Mission: *To advance and raise the profile of Canadian professional planning, for our members in Canada and abroad, through leadership, advocacy, expertise, and education* CIP was represented at the Caribbean Urban Forum in Belize City, Belize, the American Planning Association Conference in New York City, United States, and the World Design Summit in Montreal. Representing the Global Planners

Network, CIP was a proud signatory of the Montréal Design Declaration.

CIP and the Provincial and Territorial Institutes and Associations (PTIAs) continue to work together in delivering conferences, continuous professional learning, and other joint-endavours. The Calgary national conference with the Alberta Professional Planners Institute was a great success, with 740 attendees!

In summary, 2017 was a year of growth for CIP, from the expansion of our bylaws to offering new benefits, to creating new committees and volunteer opportunities. Through the tireless efforts of the Board, our Executive Director, administration, CIP committees, and all member volunteers, CIP *continues to be the leading and globally respected voice of Canadian Professional Planning*.

I want to sincerely thank everyone who invested their time with CIP during 2017.



**Eleanor Mohammed RPP, MCIP**  
President, Canadian Institute of Planners

# Celebrating Our Members

Thank you to all our members—your commitment to CIP and professional planning in Canada is an inspiration and motivation to improve and deliver value continuously.

|   |                               |      |
|---|-------------------------------|------|
| ● | Full Member (MCIP/FCIP)       | 4583 |
| ● | Candidate / Candidate (Prov.) | 872  |
| ● | Non-Practicing                | 213  |
| ● | Retired                       | 183  |
| ● | Student Member                | 797  |
| ● | Pre-Candidate                 | 186  |
| ● | Public Associate Student      | 56   |
| ● | Non-members (not counted)     | 13   |
|   | Total                         | 6903 |



| International             | Number |
|---------------------------|--------|
| Full Member (MCIP-I/FCIP) | 57     |
| Candidate                 | 3      |
| Students                  | 3      |
| Non-Practicing / Retired  | 5      |
| Total                     | 68     |

|       | Number |
|-------|--------|
| APPI  | 978    |
| API   | 319    |
| MPPI  | 186    |
| OPPI  | 3363   |
| OUQ   | 50     |
| PIBC  | 1570   |
| SPPI  | 257    |
| CIP   | 112    |
| INT’L | 68     |
| Total | 6903   |



ONE WORD :

In the 2017 Membership Survey, CIP members were asked to list “One word for CIP”, resulting in responses like “Professional”, “Evolving”, and “Necessary”, along with several other frequent outcomes:



SURVEY SAYS:  
THE TOP CIP VALUED  
PROGRAMS/SERVICES ARE:

- 1. MCIP title
- 2. CIP’s advocacy on behalf of the profession
- 3. Plan Canada magazine
- 4. CIP’s student scholarships (i.e. Planning Student Trust Fund)

[Source: 2017 CIP Membership Survey]

CONGRATULATIONS TO OUR NEW MCIP MEMBERS:

Ori Abara RPP, MCIP  
Holly Adams MCIP, RPP  
Daniel Adamson MCIP, RPP  
Waleed Albakry RPP, MCIP  
Stephen Albanese MCIP, RPP  
Spencer Andres MCIP, RPP  
Irfan Ansari RPP, MCIP  
Mark Antoine MCIP, RPP  
Mitchell Avis MCIP, RPP  
Margaret Bakelaar MCIP, RPP  
James Bar MCIP, RPP  
Jennifer Barrett MCIP, RPP  
James Batchelor MCIP, RPP  
Aaron Baxter MCIP, RPP  
Maggie Baynam MCIP, RPP  
Courtney Beaubien MCIP, RPP  
Monica Belliveau MCIP, LPP  
Michelle Berquist MCIP, RPP  
Adam Betteridge MCIP, RPP  
David Biggar MCIP, RPP  
Erika Blackie MCIP, RPP  
Kandas Bondarchuk MCIP, RPP  
Sheila Boudreau Gransauil MCIP, RPP  
Amelia Bowden MCIP, RPP  
Katherine Brandt MCIP, RPP  
Kirk Brewer MCIP, LPP  
Daniel Brown MCIP, RPP  
Carolyn Brown MCIP, RPP  
Delroy Brown MCIP, RPP  
Aime Bryck MCIP, RPP  
Aaron Cameron MCIP, RPP  
Hamish Campbell MCIP, RPP  
Cosimo Casale MCIP, RPP  
Daniel Ceron MCIP, RPP  
Neil Chadda MCIP, RPP  
Kerri Clark MCIP, RPP  
Sarah Code MCIP, RPP  
Norm Connolly MCIP, RPP  
Mike Corby MCIP, RPP  
Leslie Cosburn MCIP, RPP  
Janice Dicks MCIP, RPP  
Lauren Eramo MCIP, RPP  
Katy Fabris MCIP, RPP  
Katherine Faria MCIP, RPP  
Althaf Farouque MCIP, RPP  
Megan Faulkner MCIP, RPP  
Brock Feenstra MCIP, RPP  
Mary Filippetto MCIP, RPP  
Lindsay Fischer RPP, MCIP  
Kristen Flood MCIP, RPP  
Anna Froehlich MCIP, RPP  
Justyna Garbos MCIP, RPP  
Marcel Gelein MCIP, RPP

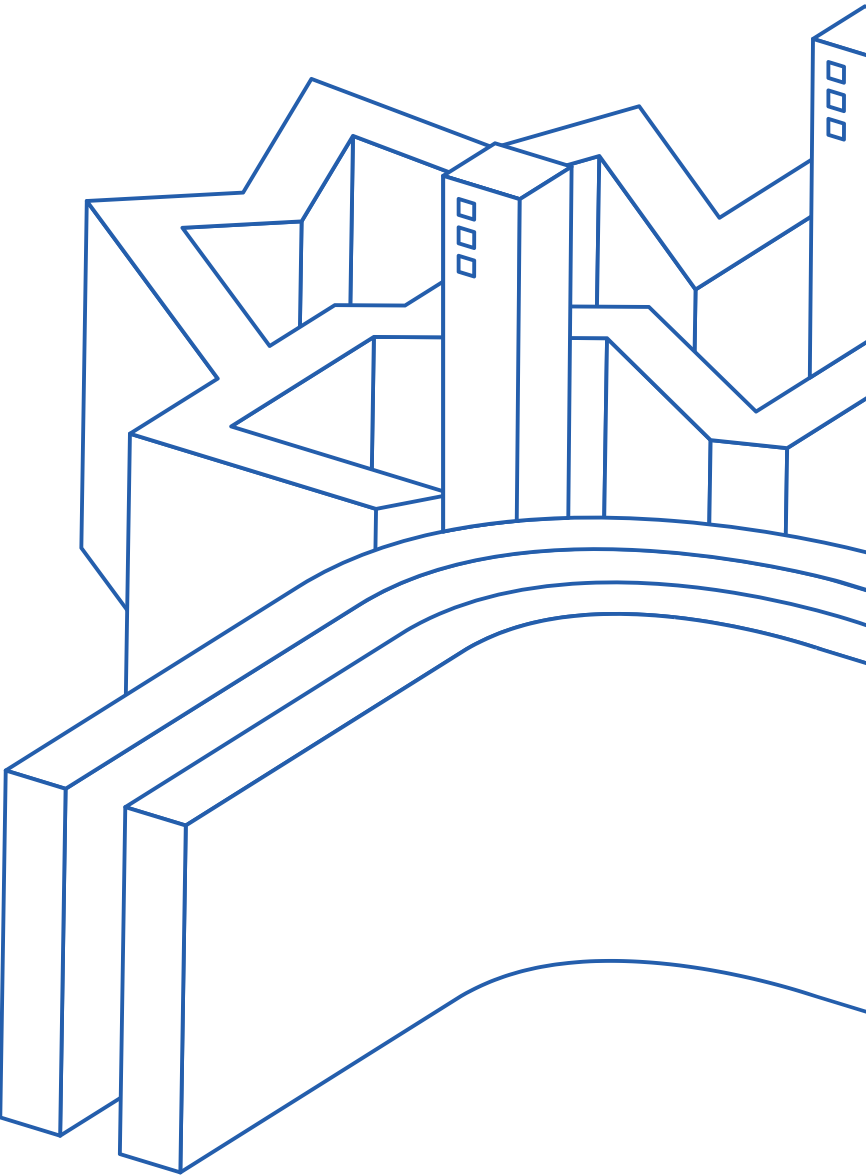
Shilo Gempton MCIP, LPP  
Sarah Gillett MCIP, RPP  
Bernice Gonzalez RPP, MCIP  
Schaun Goodeve RPP, MCIP  
Shelagh Graham MCIP, RPP  
Kaitlyn Graham MCIP, RPP  
Caitlin Graup MCIP, RPP  
Amanda Grochowich MCIP, RPP  
John Grottenberg MCIP, RPP  
Craig Guidinger MCIP, RPP  
Jaclyn Hall MCIP, RPP  
Keith Hamilton MCIP, RPP  
Samuel Haniff MCIP, RPP  
Breanne Harder RPP, MCIP  
Melanie Harding MCIP, RPP  
Christopher Hardy Hardy MCIP  
Jessica Harper MCIP, LPP  
Robin Hawker MCIP, RPP  
Dana Hawkins MCIP, RPP  
Alex Henderson MCIP, LPP  
Yazmin Hernandez-Banuelas MCIP, RPP  
Jonathan Hildebrand MCIP, RPP  
Anthony Hommik MCIP, RPP  
Alan Howell MCIP, LPP  
Helen Hao Wen Huang MCIP, RPP  
Samantha Huchulak RPP, MCIP  
Jessica Hum MCIP, RPP  
Anna Iannucci MCIP, RPP  
Yan (Grace) Jiang MCIP, RPP  
Mauricio Jimenez MCIP, RPP  
Tristan Johnson MCIP, RPP  
Kevin Jones MCIP, RPP  
Jonathan Karavos MCIP, RPP  
Andrew Keuken MCIP, RPP  
Megan Kevill MCIP, RPP  
Kerri Killen MCIP, RPP  
Victor Kloeze MCIP, RPP  
Lauren Klose MCIP, RPP  
Madeleine Koch MCIP, RPP  
Jane Koepke MCIP, RPP  
Mollie Kuchma MCIP, RPP  
Lawrence Kuk MCIP, RPP  
Katherine Kung MCIP, RPP  
Dennis Kwan MCIP, RPP  
Natasha Laing MCIP, RPP  
Denise Landry MCIP, RPP  
Iain Lawrence MCIP, RPP  
Allison Lebow MCIP, RPP  
Wendy LeBreton MCIP, RPP  
Youko Leclerc-Desjardins MCIP, RPP  
Annie Li MCIP, RPP  
Natasha Lock MCIP, RPP  
Suzy Lunn MCIP, RPP

Aneesah Luqman MCIP, RPP  
Devin MacAulay MCIP, RPP  
Allister MacLean MCIP, RPP  
Nathan MacLeod MCIP, LPP  
Lisa Marden MCIP, RPP  
Luke Mari MCIP, RPP  
Eric Mark MCIP, RPP  
Laurie K. Marks MCIP, RPP  
Adam Mattinson MCIP, RPP  
Owen McCabe MCIP, RPP  
James McCoomb MCIP, RPP  
Matthew McDonagh MCIP, RPP  
Heather McDonell MCIP, RPP  
Caleigh McInnes MCIP, RPP  
Sean Meksula MCIP, RPP  
Emily Miranda MCIP, RPP  
Jennifer Mondell MCIP, RPP  
Paul Moreau MCIP, RPP  
Janna Morgan MCIP, RPP  
Stephanie Morris MCIP, RPP  
David Morse MCIP, RPP  
Grant Munday MCIP, RPP  
Elaine Naisby MCIP, RPP  
Dukhee Nam MCIP, RPP  
Mishal Naseer MCIP, RPP  
Roy Neilson MCIP, RPP  
Joshua Neubauer MCIP, RPP  
Jason Neudorf MCIP, RPP  
Richard Neufeld MCIP, RPP  
Emanuel Nicolescu MCIP, RPP  
Donald Nip MCIP, RPP  
Britt O’Hagan MCIP, RPP  
Stephen Oliver RPP, MCIP  
Michael Palmer MCIP, RPP  
Kadambini Pandey MCIP, RPP  
Shawn Parry MCIP, RPP  
Ellen Pearson MCIP, RPP  
Alejandra Perdomo Ibanez MCIP, RPP  
Nicholas Redpath MCIP, RPP  
Daniel Rende MCIP, RPP  
Kyrylo Rewa MCIP, RPP  
Michelle Richard MCIP, RPP  
Teresa Ritemann MCIP, RPP  
Caitlin Robinson MCIP, RPP  
Aaron Rodgers MCIP, RPP  
Craig Rohe MCIP, RPP  
Chris Sale MCIP, RPP  
Karen Sanders MCIP, RPP  
Kim Sare MCIP, RPP  
Mike Sawchuck MCIP, RPP  
Michael Seasons MCIP, RPP  
Andrew Seidel MCIP, RPP  
Yousaf Shah MCIP, RPP  
Jennifer Sham MCIP, RPP  
Sandra Shanoada MCIP, RPP

Mazen Shuhaibar MCIP, RPP  
Cela Sloan MCIP, RPP  
Rebecca Smith MCIP, RPP  
Jonathan Smith MCIP, RPP  
Craig Sobering MCIP, RPP  
Alexander Stecky-Efantis MCIP, RPP  
Garth Sturtevant MCIP, LPP  
Kristen Sullivan MCIP, RPP  
Michael Testaguzza MCIP, RPP  
Teresa Thomas MCIP, LPP  
Jessica Tijanic MCIP, RPP  
Erik Trenouth MCIP, RPP  
Matthew Tutsch MCIP, RPP  
Kelby Unseth MCIP, RPP  
Athena Von Hausen MCIP, RPP  
Connor Wallace MCIP, LPP  
Bryan Ward MCIP, RPP  
Matthew Warzecha MCIP, RPP  
Andrew Warzin MCIP, RPP  
Ezra Wasser RPP, MCIP  
Evan Weinberg MCIP, RPP  
Tate White MCIP, RPP  
Chelsea Whitty RPP, MCIP  
Merrilees Willemse MCIP, RPP  
Britney Williamson MCIP, RPP  
Anne Winters MCIP, LPP  
John Wintrup MCIP, RPP

DID YOU KNOW?

You can access [ZoningTrilogy.com](https://www.zoningtrilogy.com) with your CIP membership.



# College of Fellows



## A NOTE FROM ROB BUCHAN PHD, FCIP, RPP

### Report from the College of Fellows

The College of Fellows has had 129 inductees since its inception, awarding each with the title FCIP, to recognize their exemplary contribution to Canadian planning and Canadian society. In 2017, the College welcomed two new members, Dr. Gerald Hodge and Ms. Cyndi Rottenberg-Walker, and sadly two members, Ms. Diana Santo and the aforementioned, Dr. Hodge, passed away.

The College had a change in Chair in 2017, when I accepted the role from John Steil FCIP, RPP, who served the College and the Institute during the challenging time of 2016. Thanks to the leadership of John, and many committed members, we emerged with a renewed sense of the importance of having a national Institute to serve planners and Canada. Another of John’s key contributions was to complete the Fellows’ bios for the CIP website, which was achieved in 2017. I would encourage you to take the time to look through the bios of our College; it is an interesting and inspirational read. Thank you John for your lasting contributions to the College of Fellows and Institute.

Keeping up with the practice started in 2011, the Fellows organized another session at the 2017 national conference in Calgary. Richard Parker organized a panel of five Fellows (Mary Bishop, Rob Buchan, Ian Wight, Lindsay Dale-Harris, Alex Teranu) called Building a Resilient Career: learn some lessons from the Fellows. The Fellows shared some of their best and worst career changing lessons and thoughts about skills future planners will need to survive. The room was packed and discussion carried on into the break. Alex Teranu also organized a webinar session for CIP’s World Town Planning Day online conference.

The College continued its fund raising efforts and collected \$8675 for the Fellows Travel Scholarship in 2017 (up from \$3550 in 2016), and the David Palubeski Bursary also raised just over \$19,000. Thanks to this generous support, we awarded the 2017 Fellows Travel Scholarship to Kara Martin, for her study of urban cycling and transit design in Copenhagen.

As is our tradition to honour an individual through our scholarship, in 2017, on the 100-year anniversary of Vimy Ridge, we recognized Abram Leland Stanley Nash FCIP. Nash was a former President of

the Town Planning Institute of Canada, who served as a signaler in several battles on the WWI front—including Vimy Ridge—and was awarded the Military Medal for bravery. In 2018, our scholarship will honour David Palubeski FCIP.

In 2017, the College made a submission to CIP’s Centenary Committee to nominate a planner as a National Historic Person. This exercise was an excellent discussion of the many influential and important planners that have impacted planning and Canada’s development. We have a history of leaders and visionaries to be proud of.

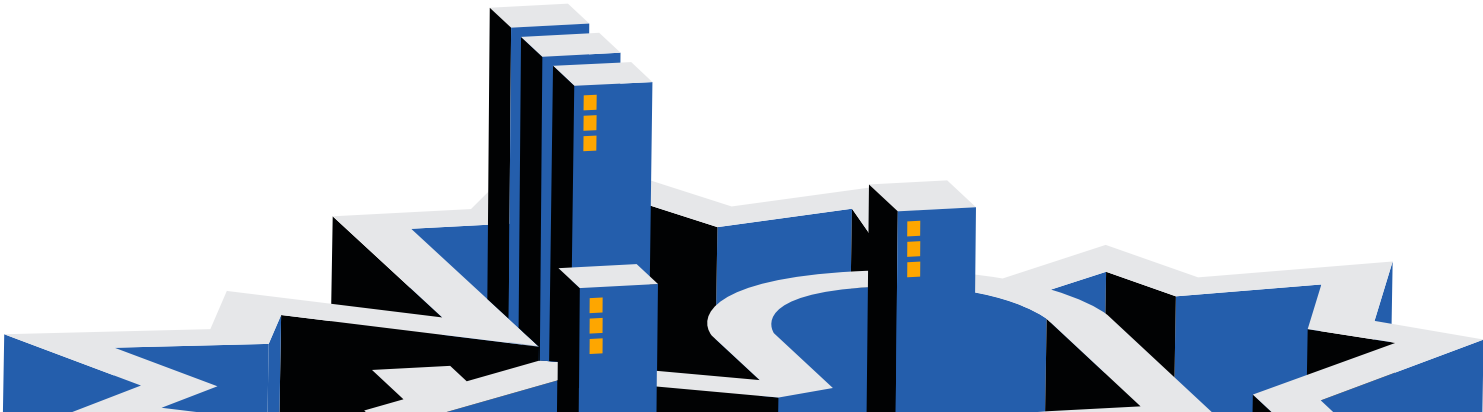
Our contributions to Plan Canada continued with regular contributions in the “Fellows Corner”, which included: John Steil’s “Planners Poem”; Larry Beasley’s “A new vision for the suburbs—Thriving, sustainable ‘postburbs’”; David F Brown’s “To err is human. To really mess up, you need a computer”; and Rob Buchan’s, “Power: That-Which-Shall-not-be-named”.

Looking ahead to 2018, the College will continue to advocate on behalf of the professional planner community nationally, assist CIP Board as requested, mentor, continue with raising funds for the Fellows Travel Scholarship, contribute to the upcoming centenary planning, and participate in the 2018 national conference.

In reflecting and honouring some of the Fellows that passed away this year, we observed that there have been some deserving planners that may have been overlooked for nomination and induction, and some that perhaps should have been recognized earlier. Each induction requires individuals to champion and nominate these esteemed planners, so if you are aware of a potential candidate, please consider starting a nomination process.

We are very interested to hear from the CIP membership, as to any priority areas the Fellows might play a helpful role in. Please let me know at rbuchan@shaw.ca.

**Rob Buchan PHD, FCIP, RPP**  
Chair, College of Fellows



## 2017 FELLOWS INDUCTEES



**Dr. Gerald Hodge PHD, FCIP (D)**

Dr. Hodge greatly influenced the education and training of several generations of professional planners, politicians, and activists involved with community and regional planning. His formal teaching career spanned over 30 years, first at University of British Columbia, then the University of Toronto, and then as Director of the School of Urban and Regional Planning at Queen’s University. Throughout his career, he was known for the rigor he applied to planning research and practice and was a trailblazer in planning courses and curriculum. He was also a mentor to hundreds of students, many of whom went on to become leading Canadian planners. Dr. Hodge is a vigorous and accomplished researcher and the author of numerous significant books, several of which are seminal and widely used in Canadian planning schools. Dr. Hodge has also been a strong and effective advocate for planning within the university and professional communities, as well as local and national agencies with a planning mandate, including the CMHC. His role as a leader in Canadian planning was honoured with the CIP President’s Award in 2008.



**Cyndi Rottenberg-Walker FCIP, RPP**

Cyndi has been a practicing planner for over 28 years. Her practice in planning reflects a broad range of the most complex areas of city building: campus planning, sustainability, retail transformations, waterfront planning, and growth planning in complex, highly urbanized environments. It is an understatement to say, that Cyndi’s work has positively transformed dozens of communities across Ontario, Canada, the United States and Europe, receiving several awards of excellence from CIP, OPPI, the APA and CAMA. Cyndi’s community service in the planning profession includes her extensive mentorship of new and emerging professionals, and generosity in sharing her expertise. She is also an engaged leader with OPPI; in the Urban Land Institute’s University Development and Innovation Council; and as a member of the Women’s Leadership Institute of the Urban Land Institute.

## DID YOU KNOW?

CIP Members are encouraged to nominate accomplished professional planners for consideration of the College of Fellows; nominations are due January 2019.





A NOTE FROM BARBARA MYERS MCIP, RPP

2017 was a very rewarding year in all respects for Plan Canada. Our readers contacted us and confirmed that they liked the focused themed issues, and provided encouraging comments on our opinions and perspectives. We had several requests to reprint specific articles, as well as to circulate entire issues to external audiences. CIP also signed an agreement with Vancouver Island University to start to catalogue all issues of Plan Canada to make them freely available in the public domain, which will also serve as an archive. All in all, this made for an enriched year where we believe we were reaching our readers.

Special thanks go out to our Editorial Committee members for their significant contributions: Dr. Sandeep Agrawal, University of Calgary, for his editorial leadership on the Human Rights in the City issue; Richard Borridge, Metrolinx in Toronto, who set the editorial direction for the Digital Cities issue; and Tim Shaw, Watt Consulting Group in Victoria, who led the Demographic Challenges issue. We were also very fortunate to collaborate with Dr. Sasha Tsenkova and the National Trust for the Capitalizing on Heritage issue. Finally, we welcomed Dr. Pamela Shaw as our new CIP Board liaison, who brought her expertise to our quarterly meetings and helped to recruit new committee members.

A special thanks to Plan Canada’s new managing editor and publisher, Kelman & Associates, who have done an exceptional job, regarding management and advertising.

I would also like to thank Beth McMahon for her genuine interest in Plan Canada and her willingness to participate in our discussions and much of our recent decision making. She brings a wise perspective to managing and developing the magazine.

Finally, I hope that Plan Canada can find its way into a broader readership beyond the limits of a membership publication. Our planners are involved in challenging and interesting work that holds great value for government, business, and industry.

**Barbara Myers MCIP, RPP**  
Chair, Plan Canada Editorial Committee



Digital copies of the issues are available on the members’ side of the website.

2017 Plan Canada Award Winners

Congratulations to the winners of the Plan Canada articles of the year:

FEATURE ARTICLE OF THE YEAR

Sustainability at the Urban Rural Fringe: Assessing the Implications of Agriburban Development for Planning Sustainable Communities Along the Urban-Rural Boundaries of the Greater Golden Horseshoe by: Cian O’Neill MPL and Dr. Patricia Collins PhD.

*Cian O’Neill accepts the Plan Canada Award from CIP President, Eleanor Mohammed:*



SHORT ARTICLE OF THE YEAR

A Roadmap to Independence: The K’ómoks First Nation’s Proactive Approach to Sustainable Land Management by: Alanna Mitchell, former K’ómoks First Nation Community Planner, Pamela Shaw PhD, MCIP, RPP, FRCGS, and Devon Miller MSc, LEED AP ND.

*Dr. Pamela Shaw accepts the Plan Canada Award from CIP President, Eleanor Mohammed:*





# Notable Milestones & Achievements

## National Leadership

As the voice of Canadian professional planning, CIP seized opportunities throughout 2017 to contribute our perspectives on key issues and with national and international stakeholders:

- In response to the 2017 Federal Budget and National Housing Policy, CIP produced two documents to capture the perspectives of Canadian professional planners.
- CIP issued a statement to recognize the profound impact of the hurricanes in the Caribbean and called upon the Government of Canada to assume a leadership role in international efforts to support reconstruction efforts.
- In support of Bill C-262, An Act to ensure that the laws of Canada are in harmony with the United Nations Declaration on the Rights of Indigenous Peoples, CIP was proud to advocate for its adoption.
- New external representatives were identified for the Professional Standards Committee (PSC), Commonwealth Association of Planners (CAP), and the Central Experimental Farm Advisory Council, ensuring CIP's continued leadership in these important groups.
- In 2017, the groundwork was laid for the development of three new national policies related to Healthy Communities, Climate Change, and Indigenous Communities, which will be finalized and released in 2018.
- International relations were strengthened through CIP's participation and presentation at the Caribbean Urban Forum and the American Planning Association National Conference, as well as continued leadership in the Global Planners Network (GPN).
- In partnership with Infrastructure Canada and the Federation of Canadian Municipalities, CIP launched the Managing Assets for Sustainable Communities Training Series to meet the ever-changing needs of the CIP membership. On November 6th, CIP hosted its first Municipal Asset Management training activity in English and French. Both of these webinars were used to launch the CIP World Town Planning Day Online Conference.

### CIP ADOPTION OF THE MONTREAL DESIGN DECLARATION

The World Design Summit was held in Montreal, October 2017, where CIP's President, Eleanor Mohammed MCIP, RPP, attended as the official representative of the Global Planners Network (GPN). Eleanor contributed the perspective of professional planners to the process that resulted in the Montreal Design Declaration, a statement of collaboration and action uniting the fields of planning, architecture, landscape architecture, and related professions. Eleanor signed the Declaration on behalf of GPN, and subsequently, the CIP Board of Directors voted to support the Declaration. Looking forward, CIP will continue to promote and share information on the Declaration's objectives and in support of our members.



### STRENGTHENED COMMUNICATIONS

Delivering “open, honest, reliable, and transparent communication with CIP Members, PTIAs, partners, and the public” is one of CIP's Guiding Principles, as defined in the Strategic Plan.

In 2017, CIP continued to cultivate and streamline communications to keep Members informed and engaged, as well as to represent the planning profession to the public and government agencies, providing expertise and contributing to public policy, debate, and development both nationally and internationally.

### E-COMMUNICATION

Email communication continued to be CIP's most utilized means to disseminate key organization information to members.

- **Board Bulletins** – regularly sent to membership after Board meetings outlining points addressed by CIP's Board of Directors.
- **Plan-It** – a monthly source of planning news with an average annual open rate of 42% (average non-profit open rate is 20%).
- **Special Announcements** – issued statements and commentary on important issues like Census Data, Planning Perspectives on the Budget, and the National Housing Strategy.

### SOCIAL MEDIA

To promote greater member and public awareness of CIP's activities, as well as to highlight the substantial contributions of professional planners, CIP's social media strategy built on the strengths of the previous year. Below is an overview of CIP social media metrics, capturing the last year's momentum:

|                    |       |         |
|--------------------|-------|---------|
| 2016 to 2017       |       |         |
| Twitter (@CIP_ICU) | 4,511 | ↑up 983 |
| LinkedIn           | 6,414 | ↑up 728 |
| Facebook           | 884   | ↑up 469 |
| Instagram          | 271   | ↑up 113 |

### DID YOU KNOW?

CIP offers discounted home & auto, life, personal accident, health & dental insurance.

# National Planning Conference

Over the course of four days, CIP/APPI welcomed 739 delegates; conducted 64 sessions, learning tours, and workshops; and had the privilege of partnering with 44 sponsors and exhibitors in support of the planning profession in Canada. After a day of hands-on workshops and eye-opening learning tours, the conference kicked off with the opening reception, Welcome to Treaty Seven, Welcome to Calgary, where planners from across the country were introduced to the city’s architectural marvel, The National Music Centre’s Studio Bell. Elder Clifford Crane Bear welcomed participants at the reception, followed by show-stopping local talent, the Turning Robe Drum Group.

The conference continued with plenary speakers, Charles Marohn from Building Strong Communities, and Tamika Butler from Los Angeles County Bicycle Coalition, who engaged delegates with inspirational presentations that proved to disrupt—and sometimes challenge—outlooks on the planning profession.

At the closing evening gala, the planning community remembered David Palubeski FCIP, while his family gave a deeply moving presentation and announced the new bursary in his name. Finally, the closing panel on resilience brought together representatives from cities across Canada, discussing planning for resilience and best practices to keep our cities, communities, and environment thriving.

With a record amount of sponsorship for the conference, Canadian communities continue to support discourse, action, and growth of the planning profession. Thank you to all of the committee members, presenters, delegates, sponsors, exhibitors, and staff who contributed to making Building Resilience a success.



# World Town Planning Day

In November 2017, CIP held it’s first independently organized World Town Planning Day (WTPD) Online Conference. The very successful event featured 11 sessions, 18 presenters, and over 300 registrants. Themes included energy planning, Indigenous community planning, health and the built environment, and municipal asset management. Shortly after the online conference, CIP made the recordings available online free to the public.

The WTPD Online Conference kicked off with a special message from Mr. Andy Fillmore, Member of Parliament (Halifax, NS) and self-declared “planners’ secret agent on Parliament Hill.” Check out his video: <http://www.cip-icu.ca/World-Town-Planning-Day>

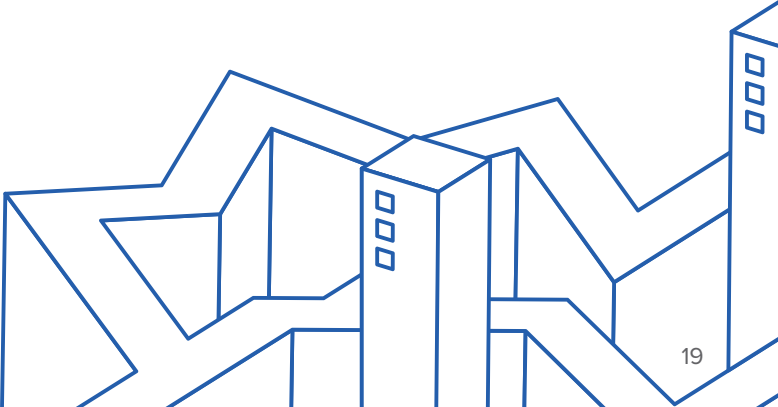
During the conference, CIP launched its training series on Managing Assets for Sustainable Communities and featured two CIP committee presentations on Healthy Communities and Climate Change. CIP had the pleasure of having Dr. Theresa Tam, Chief Public Health Officer of Canada, present her report, Designing Healthy Living, during the conference. View her presentation on the CIP website : [http://www.cip-icu.ca/WTPD\\_recordings](http://www.cip-icu.ca/WTPD_recordings)

CIP is committed to providing members with accessible and diverse learning opportunities through various platforms. The online conference was an affordable, yet meaningful way, of sharing expert knowledge and perspectives on planning practices in Canada. We thank all 2017 presenters and participants and look forward to our continued success in 2018.



## DID YOU KNOW?

CIP’s professional liability insurance includes pro bono legal services.





# Celebrating Excellence



CIP is proud to deliver a robust and comprehensive awards program, which recognize the work and accomplishments of our diverse membership.

### PRESIDENT’S AWARDS

Dr. Karen Lee, M.D., MHSC, FRCPC, was presented with the 2017 **President’s Award** for work contributing to healthy built environments and related policy. The President’s Award recognizes achievement by a Canadian individual or group whose significant contribution to the planning community warrants acknowledgment on a national level.



The CIP **President’s Award for Young Planners** recognizes the outstanding professional success and achievement of a young Canadian planner under the age of 35. For 2017, we were pleased to honour Kourosh Rad MCIP, LPP, an Iranian-Canadian planner living in Halifax, Nova Scotia, who has led multi-disciplinary teams in the design and approval of over 3,000 residential units and 1 million sq. ft. of commercial spaces.

### AWARDS FOR PLANNING EXCELLENCE

- Natural Planning Systems**  
New Westminster Urban Forest Strategy  
Diamond Head Consulting (New Westminster, BC)
- New and Emerging Planning Initiatives**  
National Building Code for Samoa  
Wavefront Planning and Design Ltd.
- Rural/ Small Town Planning**  
Programme Particulier D’Urbanisme du Centre-Ville de Chibougamau  
Louis-Michel Fournier, L’Atelier Urbain (Ville de Chibougamau, PQ)
- City and Regional Planning**  
Abbotsforward  
City of Abbotsford (Abbotsford, BC)
- Urban Design**  
A Plan for the Ferry Dock Areas  
Digby Neck + Island Collaboration (East Ferry, Tiverton, Freeport and Westport, NS)
- Recreation Planning**  
Britannia Farm Master Plan Refresh  
Peel District School Board, Urban Strategies (Region of Peel, ON)
- Planning Publications**  
TOCore Avatars  
Toronto City Planning (Toronto, ON)
- Social Planning**  
Surrey is Home: Surrey Immigration Integration Research Project  
CitySpaces Consulting, City of Surrey, Mustel Group and Kari Huhtala + Associates (Surrey, BC)

### AWARDS FOR PLANNING MERIT

- New and Emerging Planning Initiatives**  
Ottawa’s Coach House Project  
City of Ottawa
- Rural/ Small Town Planning**  
Town of High River Downtown Area Redevelopment Plan and Public Realm Revitalization  
O2 Planning + Design, Town of High River, Bunt and Associates, Carruthers Architecture, BSEI, Lord Cultural
- City and Regional Planning**  
Re-imagine. Plan. Build. Edmonton Metropolitan Region Growth Plan  
Capital Region Board, ISL Engineering and Land Services Ltd., Urban Strategies Inc.

- Planning Publications**  
Planning Canada: A Case Study Approach  
Ren Thomas
- Social Planning**  
South Shore Housing Action Coalition Housing (SSHAC) Needs Assessment  
David Harrison Lt. and TEAL Architects+Planners Inc.

### STUDENT AWARDS FOR ACADEMIC EXCELLENCE

- Presented to the top CIP student member in the graduating classes of accredited planning school programs:
- Leah Anderson, University of Alberta  
Mary Cascadden, Simon/Fraser University  
Rebecca DeLorey, University of Northern British-Columbia (UNBC)  
Jillian Geen, University of Manitoba  
Michael Giallonardo, Queen’s University  
Virginia Hang, University of Waterloo, School of Planning  
Nikolai Robert Kinzel-Cadrin, University of Saskatchewan, Department of Geography and Planning  
Sébastien Mackey, Université Laval, École supérieure d’aménagement du territoire et de développement régional (ESAD)  
Andrew Martin, University of British Columbia - SCARP  
Ryan Santiago, York University  
Andrew Scanlan Dickie, Dalhousie University  
Matthew Taylor, Ryerson University  
Bram Van der Heijden, University of Calgary, Professional Faculties Building  
Andrew Walker, University of Toronto, Department of Geography & Planning  
Keira Webster, Ryerson University  
Tessa Williams, Dalhousie University

### CIP’S PLANNING STUDENT TRUST FUND



Started in 1999, the CIP/ICU Planning Student Trust Fund (CIP-PSTF) represents a long-time commitment to contribute to the advancement of community planning by providing scholarships to students studying in the field. CIP-PSTF is a registered Canadian charitable organization with its own Board of Directors, administered by the CIP office. Donations are provided by individuals and businesses, as well as through an annual donation from CIP (the equivalent of \$2/member).

In 2017, five scholarships totalling \$22,500, plus travel funding for the recipients to attend the CIP National Conference, was granted. Congratulations to the winners:



*CIP-PSTF Directors present certificates and the cheques to the 2017 scholarship recipients at the CIP national conference. Left to right: Glenn Tunnuck MCIP, RPP, Neil Connelly MCIP, RPP, Robert Catherall, Kai Okazaki, Zoë Mager, Zoi de la Peña, and Alex Taylor MCIP, RPP.*



**CIP President’s Scholarship**  
Kai Okazaki, University of British Columbia  
“Addressing Barriers to Inclusive Climate Action: Planning for Immigrants in Metro Vancouver”

**Wayne Daniel Smith Scholarship**  
Zoi de la Peña, York University  
“Planning Equitable Public Parks”

**Dillon Consulting Scholarship**  
Zoë Mager, York University  
“Planning with Indigenous Peoples: Meaningful Municipal Consultation and Engagement as a Key Part of Reconciliation”

**Thomas Adams Scholarship**  
Robert Catherall, University of British Columbia  
“Planning for the Innovation Economy in Vancouver: Lessons from Seattle and San Francisco”

**College of Fellows Travel Scholarship**  
Kara Martin, Dalhousie University  
“Cycling urban design and implementation”

**DID YOU KNOW?**

You can make a tax deductible donation to planning student scholarships on CIP’s website.



At the 2017 national conference, the CIP-PSTF announced the launch the David Palubeski Bursary, with a special presentation from Dave’s family. The bursary honours the late Dave Palubeski FCIP, and his contribution to Canadian planning. The first recipient of the bursary will be announced at the 2018 National Conference in Winnipeg.



**GREAT PLACES IN CANADA**



CIP’s Great Places in Canada (GPC)’s eighth annual contest continued to increase awareness of the planning profession and the work of professional planners in Canada. The contest, which began in 2010, invited members of the public to nominate a space in their community and vote on their favourite places.

Following jury review and a public voting component (resulting in over 8,000 votes), the 2017 Great Places in Canada contest results were announced on November 8, coinciding with World Town Planning Day. Subsequent media coverage was provided by CBC, Global News, and CTV news, resulting in significant public attention for planned spaces.

**Winners:**

- 2017 Great Street: First Avenue, Ladysmith
- 2017 Great Public Space: Town Centre Park, Coquitlam
- 2017 Great Neighbourhood: Spring Garden Road/Schmidtville



**People’s Choice Winners:**

- 2017 Great Street: Main Street, Smithers
- 2017 Great Public Space: Truro Civic Square
- 2017 Great Neighbourhood: Spring Garden Road/Schmidtville

# Canadian Institute of Planners L'Institut canadien des urbanistes



## Financial Statements États financiers

**For the year ended December 31, 2017  
Pour l’exercice clos le 31 décembre 2017**



Canadian Institute of Planners  
L'Institut canadien des urbanistes  
Financial Statements  
États financiers  
For the year ended December 31, 2017  
Pour l'exercice clos le 31 décembre 2017



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Independent Auditors' Report

To the Members of  
Canadian Institute of Planners

We have audited the accompanying financial statements of Canadian Institute of Planners which comprise the balance sheet as at December 31, 2017 and the statements of operations, changes in net assets and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Canadian Institute of Planners as at December 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

*Collins Barrow Ottawa LLP*

Chartered Professional Accountants, Licensed Public Accountants  
May 7, 2018  
Ottawa, Ontario



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## Rapport de l'auditeur ind  pendant

### Aux membres de l'Institut canadien des urbanistes

Nous avons effectu   l'audit des   tats financiers de l'Institut canadien des urbanistes, qui comprennent le bilan au 31 d  cembre 2017 et les   tats des r  sultats, de l'  volution de l'actif net et des flux de tr  sorerie pour l'exercice termin      cette date ainsi qu'un r  sum   des principales m  thodes comptables et d'autres informations explicatives.

#### Responsabilit   de la direction pour les   tats financiers

La direction est responsable de la pr  paration et de la pr  sentation fid  le de ces   tats financiers conform  ment aux normes comptables canadiennes pour les organismes sans but lucratif, ainsi que du contr  le interne qu'elle consid  re comme n  cessaire pour permettre la pr  paration d'  tats financiers exempts d'anomalies significatives, que celles-ci r  sultent de fraudes ou d'erreurs.

#### Responsabilit   de l'auditeur

Notre responsabilit   consiste    exprimer une opinion sur les   tats financiers, sur la base de notre audit. Nous avons effectu   notre audit selon les normes d'audit g  n  ralement reconnues du Canada. Ces normes requi  rent que nous nous conformions aux r  gles de d  ontologie et que nous planifiions et r  alisions l'audit de fa  on    obtenir l'assurance raisonnable que les   tats financiers ne comportent pas d'anomalies significatives.

Un audit implique la mise en oeuvre de proc  dures en vue de recueillir des   l  ments probants concernant les montants et les informations fournis dans les   tats financiers. Le choix des proc  dures rel  ve du jugement de l'auditeur, et notamment de son   valuation des risques que les   tats financiers comportent des anomalies significatives, que celles-ci r  sultent de fraudes ou d'erreurs. Dans l'  valuation de ces risques, l'auditeur prend en consid  ration le contr  le interne de l'entit   portant sur la pr  paration et la pr  sentation fid  le des   tats financiers afin de concevoir des proc  dures d'audit appropri  es aux circonstances, et non dans le but d'exprimer une opinion sur l'efficacit   du contr  le interne de l'entit  . Un audit comporte   galement l'appr  ciation du caract  re appropri   des m  thodes comptables retenues et du caract  re raisonnable des estimations comptables faites par la direction, de m  me que l'appr  ciation de la pr  sentation d'ensemble des   tats financiers.

Nous estimons que les   l  ments probants que nous avons obtenus sont suffisant et appropri  s pour fonder notre opinion d'audit.

#### Opinion

   notre avis, les   tats financiers donnent,    tous les   gards importants, une image fid  le de la situation financi  re de l'Institut canadien des urbanistes au 31 d  cembre 2017 ainsi que des r  sultats de ses op  rations et de ses flux de tr  sorerie pour l'exercice termin   termin      cette date selon les normes comptables canadiennes pour les organismes sans but lucratif.

Collins Barrow Ottawa s.r.l.

Comptables professionnels agr  es, experts-comptables autoris  s  
le 7 mai 2018  
Ottawa (Ontario)

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## Canadian Institute of Planners

## L'Institut canadien des urbanistes

### Balance Sheet

### Bilan

December 31

31 d  cembre

|                                                   | 2017      | 2016      |                                                         |
|---------------------------------------------------|-----------|-----------|---------------------------------------------------------|
|                                                   | \$        | \$        |                                                         |
| <strong>Assets</strong>                           |           |           | <strong>Actif</strong>                                  |
| <strong>Current</strong>                          |           |           | <strong>Actif    court terme</strong>                   |
| Cash                                              | 1,002,937 | 955,329   | Encaisse                                                |
| Short-term investments (Note 3)                   | 611,808   | 605,230   | Placements (note 3)                                     |
| Accounts receivable                               | 42,513    | 60,865    | D  biteurs                                              |
| Promissory note receivable (Note 4)               | -         | 34,165    | Billet    ordre    recevoir (note 4)                    |
| Prepaid expenses                                  | 77,703    | 65,649    | Frais pay  s d'avance                                   |
|                                                   | 1,734,961 | 1,721,238 |                                                         |
| <strong>Tangible capital assets</strong> (Note 5) | 40,701    | 18,302    | <strong>Immobilisations corporelles</strong> (note 5)   |
|                                                   |           |           |                                                         |
| <strong>Intangible assets</strong> (Note 6)       | 88,333    | 147,222   | <strong>Immobilisations incorporelles</strong> (note 6) |
|                                                   | 1,863,995 | 1,886,762 |                                                         |

### Liabilities and Fund Balances

### Passif et solde des fonds

|                                          |           |           |                                        |
|------------------------------------------|-----------|-----------|----------------------------------------|
| <strong>Current</strong>                 |           |           | <strong>Passif    court terme</strong> |
| Accounts payable and accrued liabilities | 163,391   | 171,418   | Cr  diteurs et frais courus            |
|                                          |           |           | Remises gouvernementales    payer      |
| Government remittance payable            | 28,935    | 22,096    | Recettes report  es (note 7)           |
| Deferred revenue (Note 7)                | 324,792   | 523,005   |                                        |
|                                          | 517,118   | 716,519   |                                        |
| <strong>Net assets</strong>              |           |           | <strong>Actif net</strong>             |
| Unrestricted                             | 1,346,877 | 1,170,243 | Non affect                             |
|                                          | 1,863,995 | 1,886,762 |                                        |

On behalf of the Institute / Pour l'Institut

President/Pr  sident

The accompanying notes are an integral part of the financial statements. Les notes compl  mentaires font partie int  grante des   tats financiers.



| Canadian Institute of Planners               | L'Institut canadien des urbanistes     |                  |                                                       |
|----------------------------------------------|----------------------------------------|------------------|-------------------------------------------------------|
| Statement of Changes in Net Assets           | État de l'évolution de l'actif net     |                  |                                                       |
| For the year ended December 31               | Pour de l'exercice clos le 31 décembre |                  |                                                       |
|                                              | 2017                                   | 2016             |                                                       |
|                                              | \$                                     | \$               |                                                       |
| <b>Unrestricted net assets</b>               |                                        |                  | <b>Actif net non affecté</b>                          |
| Balance, beginning of year                   | 1,170,243                              | 1,082,320        | Solde, début de l'exercice                            |
| Excess of revenue over expenses for the year | 176,634                                | 87,923           | Excédent des recettes sur les charges pour l'exercice |
| <b>Balance, end of year</b>                  | <b>1,346,877</b>                       | <b>1,170,243</b> | <b>Solde, fin de l'exercice</b>                       |

| Canadian Institute of Planners                      | L'Institut canadien des urbanistes     |                  |                                                              |
|-----------------------------------------------------|----------------------------------------|------------------|--------------------------------------------------------------|
| Statement of Operations                             | État des résultats                     |                  |                                                              |
| For the year ended December 31                      | Pour de l'exercice clos le 31 décembre |                  |                                                              |
|                                                     | 2017                                   | 2016             |                                                              |
|                                                     | \$                                     | \$               |                                                              |
| <b>Revenue</b>                                      |                                        |                  | <b>Recettes</b>                                              |
| Membership fees                                     | 1,083,466                              | 1,104,523        | Cotisations des membres                                      |
| Member services                                     | 880,421                                | 605,359          | Services aux membres                                         |
| National projects                                   | 64,730                                 | 15,700           | Programmes domestiques                                       |
| Investment income                                   | 16,492                                 | 13,741           | Revenu de placements                                         |
|                                                     | <b>2,045,109</b>                       | <b>1,739,323</b> |                                                              |
| <b>Expenses</b>                                     |                                        |                  | <b>Charges</b>                                               |
| Administration                                      | 802,213                                | 690,010          | Administration                                               |
| Communications                                      | 19,066                                 | 36,934           | Communications                                               |
| Governance                                          | 196,464                                | 198,377          | Gouvernance                                                  |
| International Projects                              | 13,028                                 | 17,352           | Programmes internationaux                                    |
| Membership Services                                 | 750,113                                | 597,653          | Services aux membres                                         |
| National Projects                                   | 9,383                                  | 29,949           | Programmes domestiques                                       |
|                                                     |                                        |                  | Amortissement des immobilisations corporelles                |
| Amortization of tangible capital assets             | 19,319                                 | 22,236           | Amortissement des immobilisations incorporelles              |
|                                                     | <b>58,889</b>                          | <b>58,889</b>    |                                                              |
|                                                     | <b>1,868,475</b>                       | <b>1,651,400</b> |                                                              |
| <b>Excess of revenue over expenses for the year</b> | <b>176,634</b>                         | <b>87,923</b>    | <b>Excédent des recettes sur les charges pour l'exercice</b> |

| Canadian Institute of Planners               | L'Institut canadien des urbanistes     |                                                                    |
|----------------------------------------------|----------------------------------------|--------------------------------------------------------------------|
| Statement of Cash Flows                      | État des flux de trésorerie            |                                                                    |
| For the year ended December 31               | Pour de l'exercice clos le 31 décembre |                                                                    |
|                                              | 2017                                   | 2016                                                               |
|                                              | \$                                     | \$                                                                 |
| <b>Cash flows from operating activities</b>  |                                        | <b>Flux de trésorerie provenant d'activités d'exploitation</b>     |
| Excess of revenue over expenses for the year | 176,634                                | 87,923                                                             |
| Adjustments for:                             |                                        | Excédent des recettes sur les charges pour l'exercice              |
| Fair market value adjustment on investments  | (6,778)                                | (7,013)                                                            |
|                                              |                                        | Ajustements attribués à :                                          |
| Amortization of tangible capital assets      | 19,319                                 | Amortissement de la juste valeur des placements                    |
| Amortization of intangible capital assets    | 58,889                                 | Amortissement des immobilisations corporelles                      |
|                                              |                                        | Amortissement des immobilisations incorporelles                    |
|                                              | 248,064                                | 162,034                                                            |
| Changes in non-cash working capital items:   |                                        | Variation des éléments hors caisse du fonds de roulement :         |
| Accounts receivable                          | 18,352                                 | (35,446)                                                           |
| Prepaid expenses                             | (12,054)                               | 155                                                                |
| Accounts payable and accrued liabilities     | (8,027)                                | (62,168)                                                           |
|                                              |                                        | Débiteurs                                                          |
| Government remittance payable                | 6,839                                  | (5,345)                                                            |
| Deferred revenue                             | (198,213)                              | 195,965                                                            |
|                                              |                                        | Frais payés d'avance                                               |
|                                              |                                        | Créditeurs et frais courus                                         |
|                                              |                                        | Remises gouvernementales à payer                                   |
|                                              |                                        | Recettes reportées                                                 |
|                                              | 54,961                                 | 255,195                                                            |
| <b>Cash flows from investing activities</b>  |                                        | <b>Flux de trésorerie provenant des activités d'investissement</b> |
| Decrease in investments                      | 200                                    | -                                                                  |
|                                              |                                        | Diminution des placements                                          |
| Purchase of tangible capital assets          | (41,718)                               | (2,860)                                                            |
| Net decrease in promissory note receivable   | 34,165                                 | 22,365                                                             |
|                                              |                                        | Acquisition d'immobilisations corporelles                          |
|                                              |                                        | Diminution nette du billet à ordre à recevoir                      |
|                                              | (7,353)                                | 19,505                                                             |
| <b>Increase in cash during the year</b>      | <b>47,608</b>                          | <b>274,700</b>                                                     |
|                                              |                                        | <b>Augmentation de l'encaisse au cours de l'exercice</b>           |
| <b>Cash, beginning of year</b>               | <b>955,329</b>                         | <b>680,629</b>                                                     |
|                                              |                                        | <b>Encaisse, début de l'exercice</b>                               |
| <b>Cash, end of year</b>                     | <b>1,002,937</b>                       | <b>955,329</b>                                                     |
|                                              |                                        | <b>Encaisse, fin de l'exercice</b>                                 |

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| Notes to Financial Statements  | Notes complémentaires aux états financiers |
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1. Governing Statutes and Nature of Activities

The Canadian Institute of Planners is a non-profit organization incorporated under the Not for Profit Corporations Act. The Institute was continued under the Canada Not for Profit Corporations Act on September 5, 2014. The Institute is exempt from income tax.

CIP's core purpose, as stated in its Strategic Plan, is "to advance professional planning across Canada". The Institute's overarching long-term goal to "be the leading advocate for urban policy and community building across Canada" is supported by six other goals and related strategies for advancing various aspects of CIP governance and operations.

1. Statuts et nature des activités

L'Institut canadien des urbanistes est une organisation à but non lucratif constituée en vertu de la Loi canadienne sur les organisations à but non lucratif. L'Institut a été poursuivi en vertu de la Loi Non Canada pour sociétés sans but lucratif, le 5 septembre 2014. L'Institut est exonéré de l'impôt sur les bénéfices.

L'objectif principal de l'ICU, comme indiqué dans le Plan stratégique, est de « faire progresser la profession d'urbaniste partout au Canada ». L'objectif global à long terme de l'Institut, qui est de «se faire le principal intervenant en matière de la politiques en urbanisme et de développement communautaire d'un bout à l'autre du Canada» est appuyé par six objectifs et stratégies afférentes visant à favoriser l'évolution de divers aspects de la gouvernance et des opérations de l'ICU.

2. Accounting Policies

Basis of Presentation

The financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations which are part of Canadian generally accepted accounting principles and include the following significant accounting policies

Management responsibility and the use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

2. Méthodes comptables

Base de présentation

Les états financiers ont été préparés conformément aux normes comptables canadiennes pour les organismes sans but lucratif qui font partie des principes comptables généralement reconnus du Canada et comprennent les principales conventions comptables suivantes.

Responsabilité de la direction et établissement de prévisions

La préparation d'états financiers, conformément aux normes comptables canadiennes pour les organismes sans but lucratif, requiert que la direction doit faire des estimations et des hypothèses qui influent sur les montants déclarés de l'actif et du passif à la date des états financiers, et les montants déclarés des recettes et des charges au cours de la période considérée. Ces estimations sont révisées périodiquement et des ajustements sont apportés au revenu le cas échéant dans l'année où ils sont connus .

2. Accounting Policies (continued)

Management responsibility and the use of estimates (continued)

Significant estimates include assumptions used in estimating the amounts and collectibility of accounts receivable, in estimating the fair value of investments and other financial instruments, in establishing the useful lives and related amortization of tangible capital assets, and in estimating provisions for accrued liabilities.

Financial Instruments

Measurement of financial instruments

Financial instruments are financial assets or liabilities of the Institute where, in general, the Institute has the right to receive cash or another financial asset from another party or the Institute has the obligation to pay another party cash or other financial asset.

The Institute initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions that are measured at the exchange amount.

The Institute subsequently measures its financial assets and financial liabilities at amortized cost, except for investments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenue over expenses.

The financial assets and financial liabilities measured at amortized cost consist of cash, accounts receivable, promissory note receivable and accounts payable and accrued liabilities.

2. Méthodes comptables (suite)

Responsabilité de la direction et établissement de prévisions (suite)

Les estimations importantes comprennent les hypothèses utilisées pour estimer des montants et le recouvrement des débiteurs, pour estimer la juste valeur des placements et autres instruments financiers, pour établir les durées de vie utile et l'amortissement connexe des immobilisations corporelles et pour estimer des provisions pour frais courus.

Instruments financiers

Évaluation des instruments financiers

Les instruments financiers sont des actifs ou des passifs financiers de l'Institut où, en général, l'Institut a le droit de recevoir de la trésorerie ou un autre actif financier d'une tierce partie ou l'Institut a l'obligation de payer comptant ou un autre actif financier à une autre partie.

L'Institut évalue initialement ses actifs et ses passifs financiers à la juste valeur, à l'exception des transactions avec lien de dépendance qui sont évalués à la valeur d'échange.

L'Institut mesure par la suite ses actifs financiers et ses passifs financiers au coût amorti, à l'exception des placements qui sont cotés sur un marché actif, qui sont évalués à la juste valeur. Les variations de juste valeur sont comptabilisées en excès des recettes sur les charges.

Les actifs financiers et les passifs financiers évalués au coût amorti comprennent l'encaisse, les débiteurs, le billet à ordre à recevoir et les créditeurs et frais courus.

2. Accounting Policies (continued)

Financial Instruments (continued)

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down, if any, is recognized in excess of revenue over expenses. The previously recognized impairment loss may be reversed, to the extent of the improvement, directly or by adjusting the allowance account. The reversal may be recorded provided it is no greater than the amount that had been previously reported as a reduction in the asset and it does not exceed original cost. The amount of the reversal is recognized in excess of revenue over expenses.

Transaction costs

The Institute recognizes its transaction costs in excess of revenue over expenses in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Tangible Capital Assets

Tangible capital assets are recorded at cost. Amortization is based on the estimated useful life of the asset and is provided on a declining balance basis as follows:

|                         |                             |
|-------------------------|-----------------------------|
| Computer equipment      | 50%                         |
| Furniture and equipment | 20%                         |
| Leasehold improvements  | 3 years straight-line basis |

Half of the above rates are used in the year of acquisition

2. Principes Comptables (suite)

Instruments financiers (suite)

Dépréciation

Les actifs financiers évalués au coût sont soumis à des tests de dépréciation lorsqu'il existe des indications d'une perte de valeur. Le montant de la réduction de valeur, le cas échéant, est comptabilisé en excès des recettes sur les charges. La perte de valeur comptabilisée précédemment peut être inversée, dans la mesure de l'amélioration, directement ou par l'ajustement de la provision pour créances douteuses. Le renversement peut être comptabilisé à la condition qu'il ne soit pas supérieur au montant qui avait été précédemment rapporté comme une réduction de l'actif et qu'il ne dépasse pas le coût d'origine. Le montant de la reprise est comptabilisé en excès des recettes sur les charges.

Coûts de transaction

L'Institut comptabilise ses coûts de transaction qui excèdent les recettes sur les charges dans la période encourue. Toutefois, les instruments financiers qui ne seront pas ultérieurement évalués à leur juste valeur sont ajustés par les coûts de transaction directement attribuables à leur origine, leur émission ou leur hypothèse.

Immobilisations corporelles

Les immobilisations corporelles sont présentées au coût. L'amortissement est basé sur la durée de vie utile estimative des immobilisations. Il est calculé selon la méthode dégressive comme suit:

|                         |                     |
|-------------------------|---------------------|
| Équipement d'ordinateur | 50 %                |
| Immeuble et équipement  | 20 %                |
| Améliorations locatives | 3 ans base linéaire |

La moitié des taux ci-dessus sont utilisés dans l'année d'acquisition



|                                |                                            |
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2. Accounting Policies (continued)

|                                                                                                                                                                                                                                                                                                                                                                       |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| <b>Intangible Assets</b>                                                                                                                                                                                                                                                                                                                                              |         |
| Intangible assets are recorded at cost. Amortization is based on the estimated useful life of the asset and is provided on a straight line basis as follows:                                                                                                                                                                                                          |         |
| Institute website                                                                                                                                                                                                                                                                                                                                                     | 5 years |
| Member database                                                                                                                                                                                                                                                                                                                                                       | 5 years |
| Half of the above rates are used in the year of acquisition                                                                                                                                                                                                                                                                                                           |         |
| <b>Revenue Recognition</b>                                                                                                                                                                                                                                                                                                                                            |         |
| The Institute follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. |         |
| Membership fees are recognized as revenue over the period to which they relate.                                                                                                                                                                                                                                                                                       |         |

3. Investments

Investments consist of bank and provincial government bonds and equity mutual funds that are quoted in an active market, and measured at fair value.

2. Méthodes Comptables (suite)

|                                                                                                                                                                                                                                                                                                                                                                                                                     |       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| <b>Immobilisations incorporelles</b>                                                                                                                                                                                                                                                                                                                                                                                |       |
| Les immobilisations incorporelles sont présentées au coût. L'amortissement est basé sur la durée de vie utile estimative des immobilisations et est fourni sur une base linéaire comme suit:                                                                                                                                                                                                                        |       |
| Site de l'Institut                                                                                                                                                                                                                                                                                                                                                                                                  | 5 ans |
| Base de données de membres                                                                                                                                                                                                                                                                                                                                                                                          | 5 ans |
| La moitié des taux ci-dessus sont utilisés dans l'année d'acquisition                                                                                                                                                                                                                                                                                                                                               |       |
| <b>Constatation des recettes</b>                                                                                                                                                                                                                                                                                                                                                                                    |       |
| L'Institut applique la méthode du report pour comptabiliser les apports. Les apports sont constatés à titre de produits de l'exercice au cours duquel les charges connexes sont engagées. Les apports non-affectés sont constatés à titre de produits lorsqu'ils sont reçus ou à recevoir si le montant à recevoir peut faire l'objet d'une estimation raisonnable et que sa réception est raisonnablement assurée. |       |
| Les cotisations des membres sont reconnues comme des revenusau cours de la période à laquelle elles se rapportent.                                                                                                                                                                                                                                                                                                  |       |

3. Placements

Les placements se composent d'obligations bancaires et provinciales et des fonds communs qui sont cotés sur un marché actif et évalués à leur juste valeur.

|                                |                                            |
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4. Promissory Note Receivable

The promissory note receivable due from Professional Standards Board for the Planning Profession in Canada, had interest set annually on January 1st of each year, at the prevailing prime interest lending rate of the Bank of Montreal, plus 1%, compounded monthly on the last day of each month, based on the principal and accumulated interest then outstanding. The note was fully paid by December 31, 2017.

4. Billet à ordre à recevoir

Le billet à ordre du Conseil des normes professionnelles pour la profession d'urbaniste au Canada, a l'intérêt fixé annuellement le 1er janvier de chaque année, au taux d'intérêt préférentiel de prêt de la Banque de Montréal en vigueur, plus 1 %, composé mensuellement, sur la base du capital et des intérêts accumulés alors en circulation. Le billet était payé en entier en date du 31 décembre 2017.

5. Tangible Capital Assets

|                         | 2017          |                                                              |                                                    | 2016          |                                                              |                                                    |                         |
|-------------------------|---------------|--------------------------------------------------------------|----------------------------------------------------|---------------|--------------------------------------------------------------|----------------------------------------------------|-------------------------|
|                         | Cost/<br>coût | Accumulated<br>Amortization/<br>Amortis-<br>sement<br>cumulé | Net<br>Book Value/<br>Valeur<br>comptable<br>nette | Cost/<br>coût | Accumulated<br>Amortization/<br>Amortis-<br>sement<br>cumulé | Net<br>Book Value/<br>Valeur<br>comptable<br>nette |                         |
|                         | \$            | \$                                                           | \$                                                 | \$            | \$                                                           | \$                                                 |                         |
| Furniture and equipment | 62,991        | 41,961                                                       | 21,030                                             | 43,992        | 39,078                                                       | 4,914                                              | Immeuble et équipement  |
| Computer equipment      | 40,720        | 25,674                                                       | 15,046                                             | 23,551        | 19,213                                                       | 4,338                                              | Équipement d'ordinateur |
| Leasehold Improvements  | 59,850        | 55,225                                                       | 4,625                                              | 54,300        | 45,250                                                       | 9,050                                              | Améliorations locatives |
|                         | 163,561       | 122,860                                                      | 40,701                                             | 121,843       | 103,541                                                      | 18,302                                             |                         |

Additions for the year were as follows:

|                         | 2017   | 2016  |                         |
|-------------------------|--------|-------|-------------------------|
|                         | \$     | \$    |                         |
| Furniture and equipment | 18,999 | -     | Immeuble et équipement  |
| Computer equipment      | 17,169 | 2,860 | Équipement d'ordinateur |
| Leasehold improvements  | 5,550  | -     | Améliorations locatives |

|                                |                                            |
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6. Intangible Assets

6. Immobilisations incorporelles

|                   | 2017          |                                                              |                                                    | 2016          |                                                             |                                                   |                            |
|-------------------|---------------|--------------------------------------------------------------|----------------------------------------------------|---------------|-------------------------------------------------------------|---------------------------------------------------|----------------------------|
|                   | Cost/<br>coût | Accumulated<br>Amortization/<br>Amortis-<br>sement<br>cumulé | Net<br>Book Value/<br>Valeur<br>comptable<br>nette | Cost/<br>coût | Accumulated<br>Amortization<br>Amortis-<br>sement<br>cumulé | Net<br>Book Value<br>Valeur<br>comptable<br>nette |                            |
|                   | \$            | \$                                                           | \$                                                 | \$            | \$                                                          | \$                                                |                            |
| Institute website | 122,310       | 85,617                                                       | 36,693                                             | 122,310       | 61,155                                                      | 61,155                                            | Site de institute          |
| Member database   | 172,135       | 120,495                                                      | 51,640                                             | 172,135       | 86,068                                                      | 86,067                                            | Base de données de membres |
|                   | 294,445       | 206,112                                                      | 88,333                                             | 294,445       | 147,223                                                     | 147,222                                           |                            |

7. Deferred Revenue

Deferred revenue represents membership fees received in the current period that are related to the subsequent period as well as government funding amounts received in the current period that are related to the subsequent period.

7. Recettes reportées

Les recettes reportées représentent les cotisations des membres reçus dans la période actuelle qui sont liées à la période suivante ainsi que les montants de financement du gouvernement reçus dans la période actuelle qui sont liées à la période suivante.

|                                       | 2017                                       |                                                           |           | 2016                                       |                                                           |           |                                                |
|---------------------------------------|--------------------------------------------|-----------------------------------------------------------|-----------|--------------------------------------------|-----------------------------------------------------------|-----------|------------------------------------------------|
|                                       | Memberships/<br>Cotisations<br>des membres | Project<br>Contributions/<br>Contributions<br>aux projets | Total     | Memberships/<br>Cotisations<br>des membres | Project<br>Contributions/<br>Contributions<br>aux projets | Total     |                                                |
|                                       | \$                                         | \$                                                        | \$        | \$                                         | \$                                                        | \$        |                                                |
| Balance, beginning of year            | 518,829                                    | 4,176                                                     | 523,005   | 319,712                                    | 7,328                                                     | 327,040   | Solde au début de l'année                      |
| Additions during the year             | 316,247                                    | 39,375                                                    | 355,622   | 518,829                                    | 12,548                                                    | 531,377   | Ajouts pendant l'année                         |
| Recognized as revenue during the year | (518,829)                                  | (35,006)                                                  | (553,835) | (319,712)                                  | (15,700)                                                  | (335,412) | Reconnu comme des recettes au cours de l'année |
| Balance, end of year                  | 316,247                                    | 8,545                                                     | 324,792   | 518,829                                    | 4,176                                                     | 523,005   | Solde à la fin de l'année                      |

|                                |                                            |
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8. Operating Lease Commitments

8. Engagement de location-exploitation

The Institute has an obligation under an operating lease for office space with minimum lease payments for next four year as follows:

L'Institut s'est engagé en vertu d'un contrat de location-exploitation pour ses bureaux. Les paiements minimums pour les quatre prochains exercices sont les suivants:

|      |           |
|------|-----------|
| 2018 | \$83,2018 |
| 2019 | 83,2018   |
| 2020 | 83,2018   |
| 2021 | 83,2018   |

9. Risks and Concentration

The Institute is exposed to various risks through its financial instruments. The following analysis provides a measure of the Institute's risk exposure and concentrations as at December 31, 2017.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Institute's main credit risks relate to its accounts receivable and promissory note receivable.

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Institute is exposed to interest rate risk on its investments and promissory note receivable.

Liquidity risk

Liquidity risk relates to the risk that the Institute will encounter difficulty in meeting its obligations associated with financial liabilities. The Institute is exposed to this risk mainly in respect of its accounts payable and accrual liabilities and its ability to provide the activities related to its deferred revenue.

9. Risques et concentrations de risque

L'Institut est exposé à divers risques survenant de ses instruments financiers. L'analyse suivante fournit une mesure de l'exposition de l'Institut aux risques et de leurs concentrations au 31 décembre 2017.

Risque de crédit

Le risque de crédit est le risque qu'un parti à un instrument financier cause une perte financière pour l'autre parti en échouant son obligation.Les risques principaux de crédit de l'Institut font parti à ses comptes débiteurs et billet à ordre à recevoir.

Risque de taux d'intérêt

Le risque de taux d'intérêt est le risque que la juste valeur des flux de trésorerie futurs d'un instrument financier fluctuent en raison des variations des taux d'intérêt du marché. L'Institut est exposé au risque de taux d'intérêt sur ses placements et billet à ordre à recevoir.

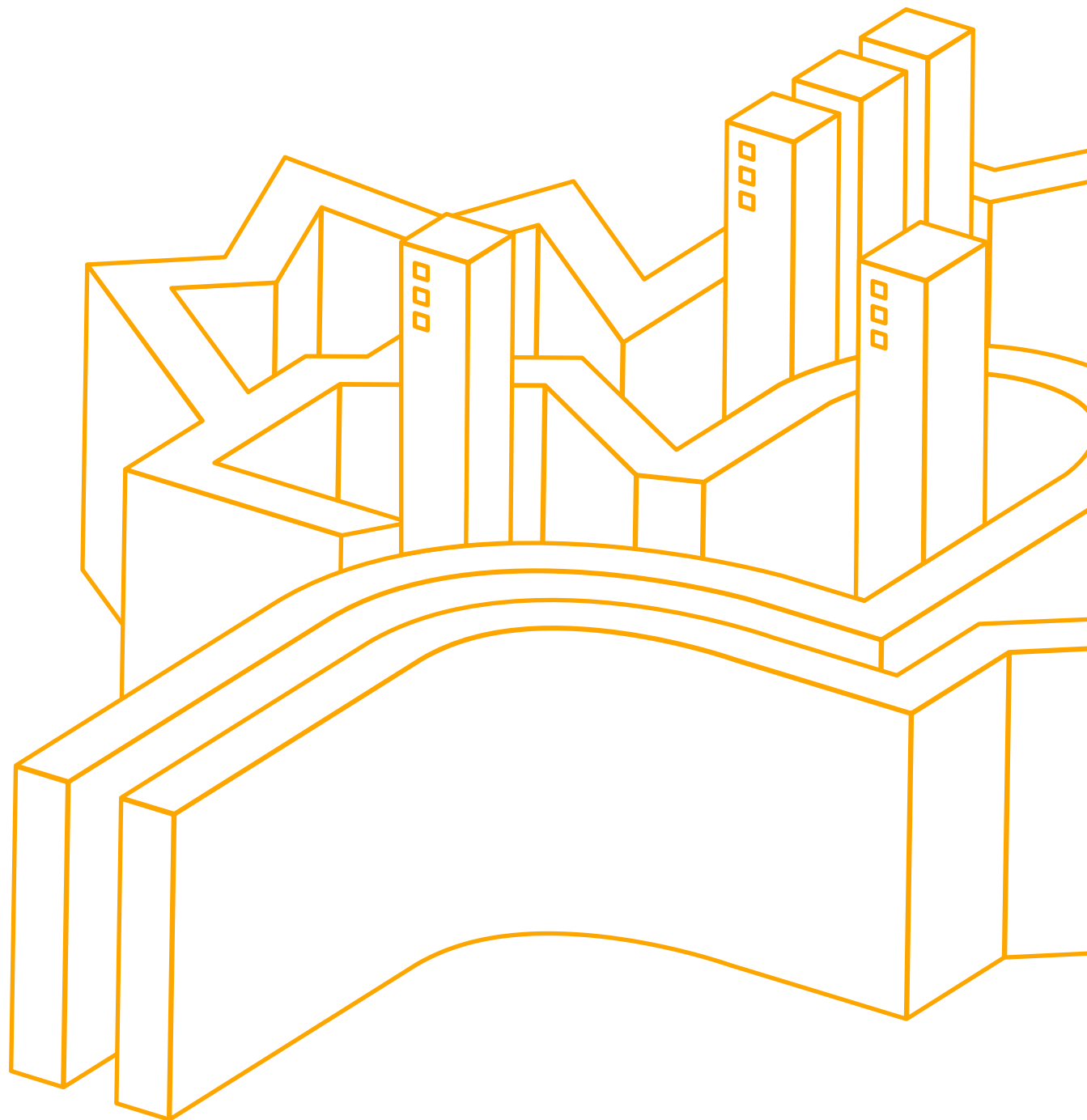
Risque de liquidité

Le risque de liquidité correspond au risque que l'Institut éprouve des difficultés à honorer ses obligations liées à des passifs financiers. L'Institut est exposé à ce risque au respect de ses créditeurs et frais courus et son abilité de fournir les activités reliées à ses recettes reportées.

|                                                                                                        |                                                                                                                      |
|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|
| 9. Risks and Concentration (continued)                                                                 | 9. Risques et concentrations de risque (suite)                                                                       |
| <u>Changes in risk</u>                                                                                 | <u>L'évolution du risque</u>                                                                                         |
| There have been no significant changes in the organization's risk exposures from the 2016 fiscal year. | Il n'avait aucun changement significatif à propos de les expositions du risque de l'organisation de l'exercice 2016. |

**DID YOU KNOW?**

With the 2017 bylaw update, CIP's International Professional Members now use the title MCIP-International (MCIP-I).





CANADIAN INSTITUTE  
OF PLANNERS

INSTITUT CANADIEN  
DES URBANISTES

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